

In Support of Risk-Based Grid Security Standards

1 The electric utility sector has long had in place a combination of risk-based mandatory regulations and
2 voluntary cybersecurity and physical security (“grid security”) standards. Congress approved a mandatory
3 and enforceable standards regulatory regime for the bulk power system in the Energy Policy Act of 2005
4 (EPA05) (section 215 of the Federal Power Act). Under section 215, the North American Electric
5 Reliability Corporation (NERC), working with electric industry experts, regional entities, and government
6 representatives, regularly drafts reliability, physical security, and cybersecurity standards that apply across
7 the North American grid, including Canada. Participation by industry experts and compliance personnel
8 in the NERC critical infrastructure protection (CIP) standards development process ensures that the
9 standards are technically sound, fair, and balanced. The Federal Energy Regulatory Commission (FERC)
10 has the power to then approve or remand those standards as they apply in the United States. To ensure
11 compliance, under FERC’s oversight, NERC and its regional entities conduct rigorous audits and can levy
12 substantial fines for non-compliance. Additionally, FERC can instruct NERC to develop new or revised
13 reliability standards with a very short turn-around time.

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15 The regulations and standards process set up in EPA05 provide a solid foundation allowing for these
16 mandatory standards to evolve with input from subject-matter experts from across industry and
17 government. The current mandatory regulatory structure in place is risk-based and appropriately applies
18 to the most critical industry stakeholders and assets. The industry recognizes that it cannot protect all
19 assets from all threats all the time, and instead must manage risk. The CIP standards establish an
20 important baseline of security for the most critical of systems and assets, but grid security is and should
21 be much more than a compliance exercise.

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23 There have been numerous discussions in recent years suggesting the need to broadly expand mandatory
24 grid security standards, in some cases down to the distribution level. APPA believes that expanding
25 mandatory regulations beyond the scope of the most critical systems and assets would dilute the strength
26 of the existing, proven regulatory model, as well as distract from voluntary efforts tailored to the size,
27 resources, and risk profiles of individual utilities.

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29 One area that could benefit from additional attention and resources from the federal government is digital
30 component vendors and manufacturers. Under the existing NERC-FERC standards regime, utilities are
31 responsible for assessing the cybersecurity of vendors and manufacturers of digital components. Utilities

32 have found that not all vendors and manufacturers of digital components feel compelled to respond to
33 utilities as they seek to conduct these vendor assessments. The responsibility for demonstrating the
34 cybersecurity of their supply chain for all equipment, components, and subcomponents used for critical
35 electric infrastructure should rest with vendors and manufacturers.

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37 **NOW, THEREFORE, LET IT BE RESOLVED:** That the American Public Power Association
38 (APPA) supports the existing mandatory and enforceable regulatory regime for the bulk power system set
39 up in the Energy Policy Act of 2005 (section 215 of the Federal Power Act); and

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41 **BE IT FURTHER RESOLVED:** That APPA supports risk-based grid security standards and opposes
42 “one-size fits all” approaches to security regulations; and

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44 **BE IT FURTHER RESOLVED:** That APPA opposes mandatory and enforceable federal standards for
45 distribution-level electric utilities; and

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47 **BE IT FURTHER RESOLVED:** That APPA encourages the federal government to work directly with
48 digital component vendors and manufacturers to strengthen supply chain security for all equipment,
49 components, and subcomponents used for critical electric infrastructure using a risk-based framework that
50 factors in cost and availability; and

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52 **BE IT FURTHER RESOLVED:** That APPA encourages the federal government to: (a) expand domestic
53 production of electric equipment, components, and subcomponents to ensure their security and (b) require
54 vendors and manufacturers of such components to provide origin information for all components and
55 subcomponents, including software code, included in any equipment, components, and subcomponents
56 sold in the United States so purchasers can ensure that no such components or subcomponents were
57 produced in hostile countries or by suspect suppliers; and

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59 **BE IT FURTHER RESOLVED:** That APPA will continue to educate and encourage all APPA members
60 to improve protection strategies that include tighter physical access measures and surveillance, voluntary
61 industry-wide physical and cybersecurity standards and guidelines, participation in emergency
62 preparedness drills that focus on protection, response, and recovery, and further development of
63 emergency supply chain networks and spare equipment sharing programs to support restoration.

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